Financial Report March 31, 2025

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**RSM US LLP** 

#### **Independent Auditor's Report**

Board of Directors
The Statue of Liberty - Ellis Island Foundation, Inc.

#### **Opinion**

We have audited the financial statements of The Statue of Liberty - Ellis Island Foundation, Inc. (the Foundation), which comprise the statement of financial position as of March 31, 2025, the related statements of activities, functional expenses and cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Foundation as of March 31, 2025, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Basis for Opinion**

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Foundation and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Foundation's ability to continue as a going concern within one year after the date that the financial statements are issued or available to be issued.

## Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and, therefore, is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.



In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to
  fraud or error, and design and perform audit procedures responsive to those risks. Such procedures
  include examining, on a test basis, evidence regarding the amounts and disclosures in the financial
  statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that
  raise substantial doubt about the Foundation's ability to continue as a going concern for a reasonable
  period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings and certain internal control-related matters that we identified during the audit.

## **Report on Summarized Comparative Information**

We have previously audited the Foundation's 2024 financial statements, and we expressed an unmodified audit opinion on those audited financial statements in our report dated October 11, 2024. In our opinion, the summarized comparative information presented herein as of and for the year ended March 31, 2024, is consistent, in all material respects, with the audited financial statements from which it has been derived.

RSM US LLP

New York, New York October 8, 2025

# Statement of Financial Position March 31, 2025 (With Comparative Information as of March 31, 2024)

	FY2025	FY2024
Assets		
Cash	\$ 7,243,645	\$ 2,856,308
Contributions receivable, net	6,112,736	4,525,354
Other receivables	750,162	911,784
Other assets	346,775	474,390
Investments	88,052,968	90,950,330
Property and equipment, net	977,785	393,439
Operating lease right-of-use asset	 338,818	497,643
Total assets	\$ 103,822,889	\$ 100,609,248
Liabilities and Net Assets		
Liabilities:		
Accounts payable and accrued expenses	\$ 2,278,309	\$ 2,911,913
Refundable advance	-	334,000
Operating lease liability	362,506	526,299
Total liabilities	2,640,815	3,772,212
Commitments and contingency		
Net assets:		
Without donor restrictions:		
Undesignated	4,308,503	3,478,954
Audio Tour	14,479,376	15,636,965
Ellis Exhibit care fund	2,960,965	2,845,828
Ellis Museum project	7,126,220	4,763,799
Board-designated "endowment" fund	 45,474,177	45,319,000
Total net assets without donor restrictions	 74,349,241	72,044,546
With donor restrictions:		
Ellis Museum project	16,963,963	15,188,072
Liberty Exhibit care fund	9,868,870	9,541,918
Education grant	-	62,500
Total net assets with donor restrictions	 26,832,833	24,792,490
Total net assets	 101,182,074	96,837,036
Total liabilities and net assets	\$ 103,822,889	\$ 100,609,248

# Statement of Activities Year Ended March 31, 2025 (With Summarized Comparative Information for the Year Ended March 31, 2024)

				FY2025			FY2024
							Summarized
	W	ithout Donor		With Donor			Comparative
	ı	Restrictions		Restrictions	Total		Information
Operating revenue, gain and other support:							
Contributions	\$	1,646,453	\$	16,900,083 \$	18,546,536	\$	18,391,818
Contributed nonfinancial assets		1,825,298		-	1,825,298		100,525
Bequests		1,450,650		-	1,450,650		75,155
Product sales and session fees		776,444		-	776,444		707,101
Audio tour		12,196,093		-	12,196,093		12,346,064
Net assets released due to satisfaction of purpose							
and/or time restrictions		15,437,433		(15,437,433)	-		_
Net assets appropriated to operations from							
Board-designated "endowment" fund		2,878,000		-	2,878,000		3,235,000
Total operating revenue, gain and other support		36,210,371		1,462,650	37,673,021		34,855,663
7 7 7 11		•			· · ·		
Expenses:							
Program services:							
Ellis Wall of Honor Expansion project		-		-	-		867,122
Ellis Museum project		24,990,194		-	24,990,194		6,972,880
Liberty Museum project		-,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		-	,,		221,134
Liberty Exhibit care		250,741		_	250,741		258,548
Ellis Exhibit care		81,477		_	81,477		92,798
Audio Tour operations		3,111,179		_	3,111,179		4,308,155
Family History Center operations		782,446		_	782,446		695,736
Public Awareness and Education		509,006		_	509,006		440,185
Total program services		29,725,043			29,725,043		13,856,558
rotal program convicto		20,120,040			20,720,040		10,000,000
Supporting services:							
Management and general		2,455,053		_	2,455,053		1,854,883
Fundraising		3,600,950		_	3,600,950		2,235,270
Total supporting services		6,056,003		-	6,056,003		4,090,153
Total supporting our visus		0,000,000			0,000,000		1,000,100
Total operating expenses		35,781,046		_	35,781,046		17,946,711
rotal operating expenses		00,101,040			00,701,040		17,010,711
Change in net assets before nonoperating activities		429,325		1.462.650	1,891,975		16,908,952
Silango in not accord across non-specialing according		,		., .02,000	1,001,010		10,000,002
Nonoperating activities:							
Net investment income		4,753,370		577,693	5,331,063		9,890,973
Net assets appropriated to operations from		.,,		0.1,000	5,551,555		0,000,0.0
Board-designated "endowment" fund		(2,878,000)		_	(2,878,000)		(3,235,000)
Total nonoperating activities		1,875,370		577,693	2,453,063		6,655,973
Total honoperating activities		1,073,370		311,033	2,433,003		0,000,010
Change in net assets		2,304,695		2,040,343	4,345,038		23,564,925
Onunge in not assets		2,007,000		2,040,040	-,0-0,000		20,004,020
Net assets:							
Beginning		72,044,546		24,792,490	96,837,036		73,272,111
Degilling		12,044,540		24,132,430	30,037,030		13,212,111
Ending	¢	74 340 244	\$	26.832.833 \$	101 192 074	\$	96,837,036
Ending	\$	74,349,241	Ą	26,832,833 \$	101,182,074	φ	<i>3</i> 0,03 <i>1</i> ,030

# Statement of Functional Expenses Year Ended March 31, 2025

(With Summarized Comparative Information for the Year Ended March 31, 2024)

							Pro	gram Ser	vices									Supp	orting Servic	es		_		
	Wal Ex	Ellis I of Honor pansion project	Ellis Museum project	Mu	perty seum oject	Liberty Exhibit care	E	Ellis xhibit care		o Tour	Hi C	amily istory enter erations	Av	Public vareness and ducation	Total Program Services		anagement nd General	F	undraising	:	Total Supporting Services	FY2025 Total	C	FY2024 Summarized Comparative Information Total
		,	p. ojest		-,											-								
Design and construction	\$	-	\$ 17,737,731	\$		\$ -	\$	-	\$	-	\$	382	\$	-	\$ 17,738,113	\$	-	\$	-	\$		\$ 17,738,113	\$	5,408,844
Professional fees		-	5,954,709		-	2,611		1,019	3,1	111,179	1	138,570		383,320	9,591,408		114,026		808,775		922,801	10,514,209		7,875,410
Personnel costs		-	626,126		-	107,644		56,994		-	4	468,553		80,673	1,339,990		1,298,882		840,738		2,139,620	3,479,610		3,192,975
Donated professional fees and																								
technology		-	297,680		-	-		-		-		-		-	297,680		527,618		1,000,000		1,527,618	1,825,298		100,525
Printing and shipping		-	112		-	-		-		-		57,315		-	57,427		736		612,630		613,366	670,793		473,711
Other		-	278,112		-	-		334		-		50,412		2,797	331,655		148,378		179,208		327,586	659,241		200,860
Occupancy		-	-		-	16,379		11,425		-		7,984		15,570	51,358		140,101		23,356		163,457	214,815		216,670
Insurance		-	85,247		-	138		-		-		14,354		7,317	107,056		67,853		60,355		128,208	235,264		132,950
Depreciation		-	-		-	18,762		9,381		-		15,477		19,329	62,949		139,693		28,993		168,686	231,635		129,747
Repairs and maintenance			10,477		-	105,207		2,324		-		147			118,155		17,766		46,895		64,661	182,816		181,348
Cost of goods sold		-	-		-	-		-		-		29,252		-	29,252		-		-		-	29,252		33,671
Total 2025																								
expenses	\$		\$ 24,990,194	\$		\$ 250,741	\$	81,477	\$ 3,1	111,179	\$ 7	782,446	\$	509,006	\$ 29,725,043	\$	2,455,053	\$	3,600,950	\$	6,056,003	\$ 35,781,046	_	
																							•	
Total 2024																								
expenses	\$	867,122	\$ 6,972,880	\$ 22	21,134	\$ 258,548	\$	92,798	\$ 4.3	308,155	\$ 6	695,736	s	440,185	\$ 13,856,558	\$	1,854,883	\$	2,235,270	\$	4,090,153		\$	17,946,711

# Statement of Cash Flows Year Ended March 31, 2025 (With Summarized Comparative Information for the Year Ended March 31, 2024)

	FY2025		FY2024
Cash flows from operating activities:			
Change in net assets	\$ 4,345,038	\$	23,564,925
Adjustments to reconcile change in net assets to			
net cash (used in) provided by operating activities:			
Change in present value discount of contributions receivable	50,119		60,027
Net realized and unrealized gain on investments	(2,991,248)		(9,985,973)
Depreciation	231,635		129,747
Amortization of operating lease right-of-use asset	158,825		151,611
Changes in operating assets and liabilities:			
Increase in contributions receivable, net	(1,637,501)		(3,984,777)
Decrease (increase) in other receivables	161,622		(246,390)
Decrease (increase) in other assets	127,615		(152,156)
(Decrease) increase in accounts payable and accrued expenses	(633,604)		1,302,470
(Decrease) increase in refundable advance	(334,000)		334,000
Decrease in operating lease liability	(163,793)		(122,955)
Net cash (used in) provided by operating activities	(685,292)		11,050,529
Cash flows from investing activities: Purchase of property and equipment	(815,981)		(235,300)
Proceeds from sales of investments	14,982,595		6,747,944
Purchases of investments	 (9,093,985)		(18,145,483)
Net cash provided by (used in) investing activities	 5,072,629		(11,632,839)
Net change in cash	4,387,337		(582,310)
Cash: Beginning	2,856,308		3,438,618
Ending	\$ 7,243,645	\$	2,856,308
Supplemental cash flow information related to leases:  Operating cash outflows—payments on an operating lease	\$ 179,782	\$	144,215
Right-of-use assets obtained in exchange for a new lease obligation: Operating lease	\$ -	\$	649,254
		_	

#### **Notes to Financial Statements**

#### Note 1. Organization

The Statue of Liberty-Ellis Island Foundation (the Foundation) is a nonprofit that collaborates with the National Park Service (NPS) in one of America's most successful public-private partnerships. In 1982, President Ronald Reagan called for the Foundation to lead a private-sector effort for the centennial restorations of the historic monuments. The Foundation has since constructed the Statue of Liberty Museum, developed the free arrival records database, and undertaken a multi-year project to revitalize the Ellis Island museum.

**Ellis Wall of Honor Expansion project:** The Foundation expanded the American Immigration Wall of Honor to add room for many more individuals and families to commemorate their family's immigration history. The expansion project was completed in fiscal year 2024.

**Ellis Museum project and care:** To support the National Park Service, Foundation staff maintain select technology-related exhibits in the Ellis Island museum (the Ellis Museum). These include interactive exhibits, A/V, and touchscreens. The original exhibitory at this museum is more than 30 years old, and the Foundation is now working with the National Park Service to revitalize the Ellis Museum for the 21st Century. The Foundation looks to maintain the Ellis Museum's exceptional storytelling, while deepening the experience for the contemporary visitor.

**Liberty Museum project and care:** On Liberty Island, the Foundation designed and built a new, LEED-certified, freestanding museum, which opened in May 2019. To support the NPS, Foundation staff manage interactive museum exhibits and technology, including the Immersive Theater's three enormous screens, the popular interactive Becoming Liberty Exhibit, and the Liberty Star video terminals.

**Audio Tour operations:** Under an agreement with the National Park Service, the Foundation is authorized to operate an Audio Tour program with content covering Liberty Island and the Ellis Island Museum. The audio tour is available in 12 languages, as well as an ASL and audio descriptive tours.

The Family History Center operations: The American Family Immigration History Center at Ellis Island welcomes tens of thousands of visitors annually. Foundation staff operate the Family History Center, welcoming visitors to search for their family's records. The Foundation's 65-million-record electronic database contains the arrival records of immigrants, passengers and crew members who entered the United States through the Port of New York/Ellis Island between 1820-1957. The database, which is managed by the Foundation, is also available for free at www.LibertyEllisFoundation.org. Revenues are generated by reservation fees for terminals at the Center, as well as sales from historical documents and other mission-related products on the web and at the Center.

**Public Awareness and Education:** The Foundation seeks to inform external audiences about the Statue of Liberty, Ellis Island and the Foundation's mission and initiatives. The Foundation works closely with the National Park Service on media relations and is active on social media. The Foundation offers educational experiences online and partners for limited programming on the Islands. Through the Statue of Liberty-Ellis Island Award, the Foundation also recognizes remarkable individuals who have made transformative contributions to America and the world.

**Basis of accounting and financial statement presentation:** The accompanying financial statements have been prepared on the accrual basis of accounting. The Foundation reports information regarding its financial position and activities according to two classes of net assets: without donor restrictions and with donor restrictions.

**Net assets without donor restrictions:** Net assets available for use in general operations and not subject to donor restrictions. Net assets without donor restrictions include the board-designed "endowment" fund (Note 7).

#### **Notes to Financial Statements**

# Note 2. Summary of Significant Accounting Policies

**Net assets with donor restrictions:** Net assets subject to donor-imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. Donor-imposed restrictions are released when a restriction expires, that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both.

**Investments:** Investments are reported at fair value. Investment returns include realized and unrealized gains and losses resulting from the change in the market value of investments, and interest and dividend income, net of investment fees. Purchases and sales of securities are recorded on a trade date basis.

**Fair value measurements:** The Financial Accounting Standards Board's authoritative guidance on fair value measurements establishes a framework for measuring fair value and expands disclosure about fair value measurements. This guidance enables the reader of the financial statements to assess the inputs used to develop those measurements by establishing a hierarchy for ranking the quality and reliability of the information used to determine fair values. Under this guidance, assets and liabilities carried at fair value must be classified and disclosed in one of the following three categories:

- Level 1: Quoted market prices (unadjusted) in active markets for identical assets or liabilities.
- Level 2: Observable market-based inputs or unobservable inputs that are corroborated by market data.
- Level 3: Unobservable inputs that are not corroborated by market data.

The Foundation uses net asset value (NAV) per share, or its equivalent, such as member units or an ownership interest in partners' capital, as a practical expedient to estimate the fair values of investments in commingled investment funds, which do not have readily determinable fair values. Investments that are measured at fair value using NAV per share as a practical expedient are not classified in the fair value hierarchy.

**Concentration of credit and market risks:** The Foundation's financial instruments that are potentially exposed to concentrations of credit risk consist primarily of cash. The Foundation maintains cash in bank accounts with creditworthy, high-quality financial institutions. The balances in these accounts at times may exceed federally insured limits. At March 31, 2025, all of the Foundation's cash in bank accounts was held by one financial institution. The Foundation has not experienced any losses in such accounts.

Market risk represents the potential loss that can be caused by a change in the market value of the financial instrument. The Foundation's exposure to market risk is determined by a number of factors, including interest rates and market volatility. The Foundation attempts to minimize exposure to such risks by diversifying its portfolio and engaging an investment consultant to perform due diligence services and ongoing evaluation of investment and fund managers. In addition, the Foundation has an investment committee of the board of directors that oversees its investment portfolio.

# Note 2. Summary of Significant Accounting Policies (Continued)

**Contributions receivable:** Unconditional promises to give are recorded as contributions receivable when the promise is made and documented. Contributions receivable due within one year are recorded at their net realizable value. Contributions receivable due in more than one year are recorded at the present value of their net realizable value, using applicable risk-adjusted interest rates at the time the promise is received. The Foundation determines the allowance for uncollectable contributions receivable based on historical experience, an assessment of economic conditions, and a review of subsequent collections. There was no allowance for uncollectible contributions receivable for the year ended March 31, 2025 and 2024. Conditional promises to give, that is, those with a measurable performance or other barrier and a right of return, are not recognized until the conditions on which they depend are substantially met.

Contributions and unconditional promises to give are considered to be available for unrestricted use unless specifically restricted by the donor. Amounts received that are designated for future periods or restricted by the donor for specific purposes are reported as net assets with donor restrictions. When a donor restriction expires, that is when a stipulated time restriction ends or purpose restriction is accomplished, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statement of activities as net assets released from restrictions.

For the year ended March 31, 2025, the contributions from four donors for the Ellis Museum project accounted for 67% of total contributions and bequests revenue. For the year ended March 31, 2024, the contributions from three donors for the Ellis Museum project accounted for 75% of total contributions and bequests revenue. These donors are also the Foundation's board members, or the organizations with which the board members are associated.

The receivables from five donors accounted for 96% of total contributions receivable as of March 31, 2025. The receivables from two donors accounted for 87% of total contributions receivable as of March 31, 2024.

The Foundation recognizes revenue from its share of the donor's bequests when the probate courts declare the testamentary instrument valid and the proceeds are measurable.

Contributed nonfinancial assets are recorded at the respective fair values of the goods or services received at the date of donation and are utilized by the Foundation.

Unpaid volunteers have made contributions of their time to assist with the Family History Center and other Foundation programs. The value of this contributed time is not reflected in these financial statements since the services provided neither require specialized skills nor would have been typically purchased by the Foundation.

**Exchange transactions:** The Foundation has revenue from the Family History Center sales and Audio Tours that are accounted for as exchange transactions. The Foundation recognizes revenue in accordance with Accounting Standards Codification Topic 606, Revenue from Contracts with Customers, which provides a five-step model for recognizing revenue from contracts with customers as follows:

- Identify the contract with a customer.
- Identify the performance obligations in the contract.
- Determine the transaction price.

#### **Notes to Financial Statements**

## Note 2. Summary of Significant Accounting Policies (Continued)

- Allocate the transaction price to the performance obligations in the contract.
- Recognize revenue when or as performance obligations are satisfied.

**Revenue from product sales and session fees:** Revenue generated from the session fees and sale of immigration documents and related memorabilia is recognized at the time of sale and is reflected in the statement of activities net of related discounts.

**Revenue from Audio Tour:** Revenue generated from Audio Tours is recognized at the time of sale and collected by the NPS's concessioned ferry operator. The ferry operator remits payments to the Foundation monthly. The Audio Tours revenue is reflected in the statement of activities, net of related discounts and refunds. Expenses associated with Audio Tours are reported as program service expenses in the statement of activities.

Payments for the above exchange transactions are due at the point of sale. The receivable from the Audio Tour contractor as of March 31, 2025, 2024 and 2023 was \$748,304, \$848,305 and 660,697, respectively, and included in the other receivables balance. Management estimates an allowance for credit losses based on current economic conditions, historical trends, and current and past experience. Management determined that no allowance was necessary as of March 31, 2025 and 2024.

**Office property and equipment:** Property and equipment acquired in excess of \$10,000, with an estimated useful life of more than one year, is capitalized and recorded at cost at the date of acquisition or fair value at the date of donation. Depreciation of property and equipment is provided for by the straight-line method over the estimated useful lives of the related assets. Amortization of leasehold improvements is provided for by the straight-line method over the remaining term of the lease.

The restrictions on contributed property and equipment that are absent of donor stipulations specifying how long such donated assets must be used are deemed expired when the assets are placed in service.

Liberty and Ellis Islands are owned by the U.S. government. Accordingly, all costs incurred by the Foundation for the restoration, preservation and expansion of these properties in furtherance of its exempt function are recognized as expenses in the period incurred. As of March 31, 2025, amounts payable to one contractor accounted for 62% of total accounts payable and accrued expenses balance. As of March 31, 2024, amounts payable to two contractors accounted for 52% of total accounts payable and accrued expenses balance.

**Prior-year summarized comparative information:** The financial statements include certain prior-year summarized comparative information in total, but not by net asset class. Such information does not include sufficient detail to constitute a presentation in conformity with accounting principles generally accepted in the United States of America (U.S. GAAP). Accordingly, such information should be read in conjunction with the Foundation's financial statements for the year ended March 31, 2024, from which the summarized information was derived.

**Reclassifications:** Certain prior year amounts have been reclassified to conform to the current year presentation. Reclassifications had no effect on the change in net assets for the years presented.

**Use of estimates:** The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

# Note 2. Summary of Significant Accounting Policies (Continued)

**Income taxes:** The Internal Revenue Service has determined that the Foundation is exempt from income taxes under Section 501(c)(3) of the Internal Revenue Code. In addition, the Foundation is not classified as a private foundation and is subject to unrelated business income tax (UBIT), if applicable. There was no UBIT expense for the years ended March 31, 2025 and 2024.

Management evaluated the tax positions for the Foundation and concluded that the Foundation had taken no uncertain income tax positions that require adjustment or disclosure in the accompanying financial statements.

**Leases:** Right-of-use (ROU) assets and lease liabilities are measured based on the present value of future lease payments over the lease term at the commencement date of the lease. The Foundation elected not to record ROU assets and corresponding lease liabilities for short-term leases with a lease term of 12 months or less. To determine the present value of lease payments, the Foundation made an accounting policy election available to non-public companies to utilize a risk-free borrowing rate, which is aligned with the lease term at the lease commencement date.

Future lease payments may include fixed rent escalation clauses or payments that depend on an index (such as the consumer price index), which is initially measured using the index or rate at lease commencement. Subsequent changes of an index and other periodic market-rate adjustments to base rent are recorded in variable lease expense in the period incurred. Residual value guarantees or payments for terminating the lease are included in the lease payments only when it is probable they will be incurred.

The Foundation's lease may include a non-lease component representing additional services transferred to the Foundation, such as common area maintenance for real estate. The Foundation has made an accounting policy election to account for lease and non-lease components in its lease agreement. Non-lease components that are variable in nature are recorded in variable lease expense in the period incurred.

#### Note 3. Liquidity and Availability of Resources

The following represents the Foundation's available financial assets as of March 31, 2025 and 2024, to meet general expenditures over the next 12 months:

	FY2025	FY2024
Financial assets, March 31:		
Cash	\$ 7,243,645	\$ 2,856,308
Investments	88,052,968	90,950,330
Contributions receivable, net	6,112,736	4,525,354
Other receivables	750,162	911,784
Total financial assets, March 31	102,159,511	99,243,776
Less those unavailable for general expenditures within one year:		
Funds restricted by donors for specific projects	26,832,833	24,792,490
Investments held for long-term purpose, net of estimated		
subsequent year appropriations	46,036,713	45,164,828
Total financial assets unavailable within one year	72,869,546	69,957,318
Financial assets available to meet cash needs for		
general expenditures within one year, March 31	\$ 29,289,965	\$ 29,286,458

# Note 3. Liquidity and Availability of Resources (Continued)

The Foundation has a liquidation policy to structure its financial assets to be available as project expenditures, liabilities and other obligations come due. The Foundation invests cash in excess of daily requirements in short-term investments such as money market accounts. Additionally, the Foundation has a board-designated "endowment" fund portfolio. The Foundation does not intend to spend from its board-designated "endowment" fund other than amounts appropriated for general operations as part of its annual budget approval and appropriation process. Amounts from its board-designated "endowment" fund could be made available if necessary. The Foundation also held other investment funds to support various projects.

#### Note 4. Contributions Receivable

Unconditional contributions receivable have been recorded at their estimated realized value. Those receivables that are payable over more than one year have been discounted to their present value using rates ranging from 4.42% to 4.44%. Unconditional contributions receivable were due as follows at March 31:

	FY2025	FY2024
In less than one year In more than one year and less than five years	\$ 3,575,000 2,650,000	\$ 3,362,500 1,225,000
•	 6,225,000	4,587,500
Less unamortized discount on contributions receivable	 (112,264)	(62,146)
	\$ 6,112,736	\$ 4,525,354

During the year ended March 31, 2024, the Foundation received a conditional contribution in an amount of \$1,000,000. The revenue recognition of this contribution was contingent on the fundraising and construction milestones for the Ellis Museum capital campaign in the following fiscal years. The Foundation recognized \$334,000 of cash received from the donor during the year ended March 31, 2024, as a refundable advance on the statement of financial position. This amount was recognized as revenue in the year ended March 31, 2025. The remaining contribution amount of \$666,000 was a conditional receivable as of March 31, 2025 and 2024, and was not included in the statement of financial position or statement of activities.

## Note 5. Investments and Fair Value Measurements

Investments, measured at fair value on a recurring basis, consist of the following at March 31:

				FY2025 F	air V	alue Measurem	ents	Using
			Qı	uoted Prices in		Significant		Significant
			Act	ive Markets for	Oth	ner Observable	U	nobservable
			ld	entical Assets		Inputs		Inputs
Description		Total		(Level 1)		(Level 2)		(Level 3)
	•							
Cash and money market funds	\$	29,052,075	\$	29,052,075	\$	-	\$	-
Mutual funds:								
U.S. equities		21,809,956		21,809,956		-		-
International equities		3,382,304		3,382,304		-		-
Fixed income		14,953,201		14,953,201		-		-
Total investments in fair value								
hierarchy		69,197,536	\$	69,197,536	\$	-	\$	-
Investments measured at net asset value		18,855,432						
Total investments	\$	88,052,968						
	-							
				FY2024 F	air V	alue Measurem	ents	Using
			Qı	FY2024 Fauted Prices in	air V	alue Measurem Significant		Using Significant
			Act	uoted Prices in		Significant		Significant
Description		Total	Act	uoted Prices in tive Markets for		Significant ner Observable		Significant nobservable
•			Act Id	uoted Prices in iive Markets for entical Assets (Level 1)	Oth	Significant ner Observable Inputs	U	Significant nobservable Inputs
Cash and money market funds	\$	32,727,914	Act	uoted Prices in tive Markets for entical Assets		Significant ner Observable Inputs (Level 2)		Significant nobservable Inputs
Cash and money market funds U.S. treasuries	\$		Act Id	uoted Prices in iive Markets for entical Assets (Level 1)	Oth	Significant ner Observable Inputs	U	Significant nobservable Inputs
Cash and money market funds U.S. treasuries Mutual funds:	\$	32,727,914 1,617,602	Act Id	uoted Prices in tive Markets for entical Assets (Level 1) 32,727,914	Oth	Significant ner Observable Inputs (Level 2)	U	Significant nobservable Inputs
Cash and money market funds U.S. treasuries Mutual funds: U.S. equities	\$	32,727,914 1,617,602 22,200,844	Act Id	uoted Prices in tive Markets for entical Assets (Level 1) 32,727,914 - 22,200,844	Oth	Significant ner Observable Inputs (Level 2)	U	Significant nobservable Inputs
Cash and money market funds U.S. treasuries Mutual funds: U.S. equities International equities	\$	32,727,914 1,617,602	Act Id	uoted Prices in tive Markets for entical Assets (Level 1) 32,727,914	Oth	Significant ner Observable Inputs (Level 2)	U	Significant nobservable Inputs
Cash and money market funds U.S. treasuries Mutual funds: U.S. equities	\$	32,727,914 1,617,602 22,200,844	Act Id	uoted Prices in tive Markets for entical Assets (Level 1) 32,727,914 - 22,200,844	Oth	Significant ner Observable Inputs (Level 2)	U	Significant nobservable Inputs
Cash and money market funds U.S. treasuries Mutual funds: U.S. equities International equities	\$	32,727,914 1,617,602 22,200,844 3,301,239	Act Id	uoted Prices in tive Markets for entical Assets (Level 1) 32,727,914 - 22,200,844 3,301,239	Oth	Significant ner Observable Inputs (Level 2)	U	Significant nobservable Inputs
Cash and money market funds U.S. treasuries Mutual funds: U.S. equities International equities Fixed income	\$	32,727,914 1,617,602 22,200,844 3,301,239	Act Id	uoted Prices in tive Markets for entical Assets (Level 1) 32,727,914 - 22,200,844 3,301,239	Oth	Significant ner Observable Inputs (Level 2)	U	Significant nobservable Inputs
Cash and money market funds U.S. treasuries Mutual funds: U.S. equities International equities Fixed income Total investments in fair value	\$	32,727,914 1,617,602 22,200,844 3,301,239 13,234,508	Act Id	acted Prices in tive Markets for entical Assets (Level 1)  32,727,914  -  22,200,844 3,301,239 13,234,508	Oth \$	Significant ner Observable Inputs (Level 2)  - 1,617,602	\$	Significant nobservable Inputs

Investment balance as of March 31, 2025 and 2024, is held for the following purposes:

	FY2025	FY2024
Board-designated "endowment" fund	\$ 45,573,822	\$ 45,500,348
•		
Liberty Exhibit care fund	10,483,671	10,145,978
Ellis Exhibit care fund	3,045,793	2,938,626
Ellis Museum project	23,865,704	16,303,283
Audio Tour	5,083,978	16,062,095
Total investments	\$ 88,052,968	\$ 90,950,330

Below are the valuation techniques used by the Foundation to measure different financial instruments at fair value and the level within the fair value hierarchy in which the financial instrument is categorized.

Cash and money market funds are carried at amortized cost, which approximates fair value. They are classified as Level 1 in the fair value hierarchy.

## Note 5. Investments and Fair Value Measurements (Continued)

Investments in mutual funds traded on a national securities exchange are stated at the last reported sales or evaluation price on the day of valuation. These financial instruments are classified as Level 1 in the fair value hierarchy.

U.S. treasuries are valued based on the last reported bid price provided by broker-dealers and are reported as Level 2 in the fair value hierarchy.

Investments in commingled investment funds are valued at fair value based on the applicable percentage ownership of the investment funds' net assets as of the measurement date, as reported to the Foundation by the investment fund. In determining the fair value, the Foundation utilizes, as a practical expedient, the NAV or equivalent provided by the fund managers (NAV of funds). The majority of investment funds value securities and other financial instruments on a fair value basis of accounting. The estimated fair values of certain investments of the underlying investment funds, which may include private placements and other securities for which prices are not readily available, are determined by the management, general partner or sponsor of the respective investment funds and may not reflect amounts that could be realized upon immediate sale, nor amounts that ultimately may be realized. Accordingly, the estimated fair values may differ significantly from the values that would have been used had a ready market existed for these investments. The fair value of the Foundation's investments in commingled investment funds generally represents the amount the Foundation would expect to receive if it were to liquidate its investment in the commingled investment fund, excluding any redemption charges that may apply.

The financial statements of the commingled investment funds are audited annually by independent auditing firms.

The table below summarizes the investment strategy and liquidity positions of commingled investment funds at March 31, 2025 and 2024. The Foundation had no unfunded commitments in these commingled investment funds as of March 31, 2025 and 2024.

			Redemption	
			Frequency	Redemption
	Fair	Value	(if Currently	Notice
Investment Objective	FY2025	FY2024	Eligible)	Period
				_
Private equities (a)	\$ 3,666,264	\$ 3,450,965	Annually	365 days
International equities (b)	11,133,952	10,224,342	Quarterly,	65-180 days
			every 3 years	
Fixed income (c)	640,818	632,221	Semi-monthly	5 days
Multi-strategy (d)	104,728	599,644	Every 2 years	95 days
Infrastructure composite (e)	3,309,670	2,961,051	Annually	90 days
	\$ 18,855,432	\$ 17,868,223	•	

- (a) The objective of this category is to seek long-term capital appreciation by investing in a diversified portfolio of equity investments.
- (b) The objective of this category is to create capital appreciation by investing in international equities.
- (c) The objective of this category is to achieve favorable income-oriented returns from a diversified portfolio of primarily debt or debt-like securities and the preservation and enhancement of principal.

# Note 5. Investments and Fair Value Measurements (Continued)

- (d) The objective of this category is to achieve capital preservation and steady growth of assets by investing with a diversified group of investment managers in an effort to maximize return and reduce risk. The fund's performance objective is to pursue returns, after fees, expenses and profit allocations that are comparable to the returns with less risk of the overall U.S. equity markets.
- (e) The objective of this category is to invest in a broad range of infrastructure and infrastructure-related assets located in member countries of the Organization for Economic Co-Operation and Development (OECD) with a primary focus on the U.S., Canada, Western Europe and Australia.

## Note 6. Property and Equipment

Property and equipment at cost is comprised of the following at March 31:

	FY2025		FY2024	Estimated Useful Life
Office and computer equipment	\$	309,454	\$ 272,379	5 years
Software and website		3,484,615	2,705,709	3-5 years
Furniture and fixtures		78,661	78,661	10 years
Leasehold improvements		15,378	15,378	_ Remaining term of lease
		3,888,108	3,072,127	<del>-</del>
Less accumulated depreciation and				
amortization		2,910,323	2,678,688	_
	\$	977,785	\$ 393,439	=

## Note 7. Board-Designated "Endowment" Fund

Pursuant to a resolution of the Foundation's board of directors, an endowment fund was designated in the amount of approximately \$20,000,000 for establishment during the fiscal years ended March 31, 1990 through March 31, 1993, by varying minimum annual allocations of Foundation assets. Earnings of the board-designated "endowment" fund help provide for the continued upkeep and enhancements of the visitor experience at Liberty and Ellis Islands.

The objective of the board-designated "endowment" fund is to provide an annual earnings cash flow to assist in covering the costs of items related to improving or maintaining the visitors' experience at Liberty and Ellis Islands. The overall philosophy concerning the investment of the assets of the board-designated "endowment" fund is to achieve investment returns sufficient to support a spending rate of 4.5% to 6.0% of the three-year trailing average value of the board-designated "endowment" fund, while seeking to preserve principal, both in absolute terms and real terms (adjusted for inflation). Annual maximum distributions of all or some of current and accumulated earnings to the unrestricted general fund are authorized through a board resolution. Actual distributions in any given year may vary based on expenditure levels. The actual spending rate for fiscal years 2025 and 2024 was approximately 4.3% and 4.6%, respectively.

Though the earnings of the board-designated "endowment" fund are needed to meet short-term spending needs, for which a limited amount of liquidity is maintained, the board-designated "endowment" fund itself is long-term in nature. As such, the assets of the board-designated "endowment" fund are allocated to a diversified portfolio as disclosed in Note 5.

#### **Notes to Financial Statements**

# Note 7. Board-Designated "Endowment" Fund (Continued)

The activity of the board-designated "endowment" fund for the years ended March 31, 2025 and 2024, are as follows:

	FY2025	FY2024
Delenes havinning	Ф 45 240 000	Ф 44 00C 07C
Balance, beginning	\$ 45,319,000	\$ 41,886,276
Net investment gain	3,033,177	6,667,724
Appropriated to operations from board-designated		
"endowment" fund	(2,878,000)	(3,235,000)
Balance, ending	\$ 45,474,177	\$ 45,319,000

## Note 8. Audio Tour Fund

The net assets and changes in net assets of the Audio Tour program are summarized below.

FY2025	FY2024
\$ 15,636,965	\$ 13,271,514
12,196,093	12,346,064
615,632	733,111
(3,111,179)	(4,308,155)
9,700,546	8,771,020
(10,858,135)	(6,405,569)
(10,858,135)	(6,405,569)
\$ 14,479,376	\$ 15,636,965
	\$ 15,636,965 12,196,093 615,632 (3,111,179) 9,700,546 (10,858,135) (10,858,135)

#### Note 9. Ellis Exhibit Care Fund

Under an agreement with the National Park Service for the building of technology exhibits within the Ellis Museum, the Foundation had agreed to set aside funds of \$2,000,000 during the year ended March 31, 2016, to support maintenance and operation of technology-based exhibits. These funds are invested together with the board-designated "endowment" fund and are allocated a proportional share of income, gains and losses. Expenses associated with the maintenance and operations are reported as program service expenses in the statement of activities. The fund activities are summarized below:

	 FY2025		FY2024
Balance, beginning	\$ 2,845,828	\$	2,530,126
Operating expenses	(81,477)	·	(92,798)
Net investment gain	 196,614		408,500
Balance, ending	\$ 2,960,965	\$	2,845,828

# Note 10. Ellis Museum Project Fund

The Ellis Museum project fund is being used for the revitalization of the Ellis Island Museum. The fund activities are summarized below:

	FY2025			
	Without Donor With Do			
	Total	Restrictions	Restrictions	
Balance, beginning Contributions Investment gain Releases from restriction Balance, ending	\$ 19,951,871 18,354,557 907,947 (15,124,192) \$ 24,090,183	\$ 4,763,799 1,454,474 907,947 - \$ 7,126,220	\$ 15,188,072 16,900,083 - (15,124,192) \$ 16,963,963	
		EV2024		
		FY2024	With Donor	
	Total	Without Donor	With Donor	
	Total		With Donor Restrictions	
Balance, beginning	Total \$ 4,563,429	Without Donor		
Balance, beginning Contributions		Without Donor Restrictions	Restrictions	
<u> </u>	\$ 4,563,429	Without Donor Restrictions	Restrictions \$ 120,000	
Contributions	\$ 4,563,429 16,407,966	Without Donor Restrictions  \$ 4,443,429 -	Restrictions \$ 120,000	
Contributions Investment gain	\$ 4,563,429 16,407,966 280,632	Without Donor Restrictions  \$ 4,443,429	Restrictions \$ 120,000	

# Note 11. Net Assets With Donor Restrictions

The Foundation's net assets with donor restrictions are restricted for the Liberty Exhibit care fund, Ellis Museum project (included in Note 10 above) and education purpose. Net assets released from donor restrictions as a result of satisfying purpose restrictions or lapse of time restriction as set forth by the donors are \$15,437,433 and \$1,894,577 in the years ended March 31, 2025 and 2024, respectively.

The appropriations from the Liberty Exhibit care fund are used to support IT staff and other supporting services in the Liberty Museum. The spending target is set at 5.0% of assets, with a range of 4.5% to 6.0%, depending on the needs of the Foundation (the assets are valued using a trailing three-year average). Though the corpus of the Liberty Exhibit care fund is not considered to be a donor-restricted endowment fund, and thus not subject to the New York Prudent Management of Institutional Funds Act (NYPMIFA) and the Uniform Prudent Management of Institutional Funds Act (UPMIFA), the Foundation invests these assets in a manner similar to what would have been required by NYPMIFA and UPMIFA. The Liberty Exhibit care fund is invested alongside the investments held for the board-designated "endowment" fund.

#### **Notes to Financial Statements**

#### Note 11. Net Assets With Donor Restrictions (Continued)

The net assets and changes in net assets of the Liberty Exhibit care fund are summarized below:

	FY2025			FY2024		
	•	0.544.040	•	7.040.005		
Balance, beginning	\$	9,541,918	\$	7,910,665		
Transfer from the Liberty Museum project fund		-		236,938		
Investment gain		577,693		1,652,863		
Operating expenses		(250,741)		(258,548)		
Balance, ending	\$	9,868,870	\$	9,541,918		

#### Note 12. Pension Plans

The Foundation has a noncontributory defined contribution pension plan covering substantially all employees. Employees become eligible to participate in the plan after completion of one year of service. The Foundation contributes annual amounts equal to 6% of each eligible employee's compensation, which vests immediately. Pension expense included in the statement of activities for the years ended March 31, 2025 and 2024, approximated \$133,000 and \$121,000, respectively.

#### Note 13. Functional Allocation of Expenses

Certain expenses are attributable to more than one program or supporting function. The following expenses are allocated consistently based on employees' time and effort.

- Personnel costs.
- · Occupancy.
- Depreciation.

All other expenses are charged directly to either program or supporting functions.

#### Note 14. Leases

In December 2022, the Foundation entered into an agreement with its landlord to surrender its previous Manhattan office space and signed the new lease agreement with the same landlord for a new office space in the same building. The Foundation surrendered the former Manhattan office space on April 5, 2023, and moved to the new office space on the same date. The term of the new Manhattan office lease is four years, commencing on April 5, 2023, and expiring on April 4, 2027.

Total operating lease cost was approximately \$175,000 and \$177,000 for the years ended March 31, 2025 and 2024, respectively. The operating lease cost is included in the occupancy line item in the statement of functional expense.

The remaining lease term as of March 31, 2025 and 2024, was approximately two and three years, respectively. The discount rate used for the lease amortization is 3.62% for both fiscal years 2025 and 2024.

#### **Notes to Financial Statements**

# Note 14. Leases (Continued)

Future undiscounted cash flows for each of the following years and reconciliation to the liabilities recognized on the statement of financial position as of March 31, 2025, is as follows:

Years	ending	March	31:
-------	--------	-------	-----

2026	\$ 184,276
2027	188,883
2028	2,099
Total lease payments	375,258
Less imputed interest	(12,752)
Total present value of lease liabilities	\$ 362,506

On May 15, 2025, the Foundation received a lease termination notice from its office landlord, effective December 31, 2025, due to planned building renovations. The Foundation is currently evaluating alternative office space options—including in-kind arrangements, short-term leases, and flexible coworking solutions—and may also pursue negotiations to extend the lease termination date.

#### Note 15. Contributed Nonfinancial Assets

The Foundation received the following contributed nonfinancial assets in the years ended March 31, 2025 and 2024:

	FY2025							
				Program Managemer				
		Total		Services	ar	nd General	F	undraising
Legal service	\$	261,040	\$	65,260	\$	195,780	\$	_
Consulting service		1,411,798		79,960		331,838		1,000,000
Technology		152,460		152,460		-		-
<b>0.</b>	\$	1,825,298	\$	297,680	\$	527,618	\$	1,000,000
	FY0004							
		FY2024						
				Program	Management			
		Total		Services and General		Fundraising		
Legal service	\$	91,525	\$	-	\$	91,525	\$	-
Ferry service		9,000		9,000		-		-
-	\$	100,525	\$	9,000	\$	91,525	\$	-

Contributed legal and consulting services related to program services and management and general were valued based on hourly rates typically charged for such services by the contributing donors. The contributed consulting service related to fundraising strategy was valued based on project-based rates that would have been charged by the consulting firm had the Foundation contracted for the work. The service was used directly to support the Foundation's development and donor engagement initiatives. Donated technology and ferry service were valued based on retail prices of identical or similar services. There are no donor restrictions for the contributed nonfinancial assets above.

#### **Notes to Financial Statements**

# Note 16. Commitments and Contingency

As of March 31, 2025, commitments over the next five years for contracts entered into but not fulfilled totaled approximately \$36,489,000. The majority is for the revitalization of the Ellis Island Museum planned to be paid through donor contributions and Audio tour revenue.

# Note 17. Subsequent Events

The Foundation evaluates events occurring after the date of the financial statements to consider whether or not the impact of such events needs to be reflected and/or disclosed in the financial statements. Such evaluation is performed through the date the financial statements are available for issuance, which was October 8, 2025.